

# Making Deepwater Great Again

#### An Independent ( and Apolitical ) Perspective

#### **Dale Bradford**

Vice President Western Hemisphere Offshore Murphy Exploration & Production Company DEEPWATER EXECUTIVE SUMMIT

The Westin Houston, Memorial City • Houston, Texas • November 19, 2019

#### **Cautionary Statement & Investor Relations Contacts**

- Cautionary Note to U.S. Investors The United States Securities and Exchange Commission (SEC) requires oil and natural gas companies, in their filings with the SEC, to disclose proved reserves that a company has demonstrated by actual production or conclusive formation tests to be economically and legally producible under existing economic and operating conditions. We may use certain terms in this presentation, such as "resource", "gross resource", "recoverable resource", "net risked PMEAN resource", "recoverable oil", "resource base", "EUR" or "estimated ultimate recovery" and similar terms that the SEC's rules prohibit us from including in filings with the SEC. The SEC permits the optional disclosure of probable and possible reserves in our filings with the SEC. Investors are urged to consider closely the disclosures and risk factors in our most recent Annual Report on Form 10-K filed with the SEC and any subsequent Quarterly Report on Form 10-Q or Current Report on Form 8-K that we file, available from the SEC's website.
- Forward-Looking Statements This presentation contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements are generally identified through the inclusion of words such as "aim", "anticipate", "believe", "drive", "estimate", "expect", "expressed confidence", "forecast", "future", "goal", "guidance", "intend", "may", "objective", "outlook", "plan", "position", "potential", "project", "seek", "should", "strategy", "target", "will" or variations of such words and other similar expressions. These statements, which express management's current views concerning future events or results, are subject to inherent risks and uncertainties. Factors that could cause one or more of these future events or results not to occur as implied by any forward-looking statement include, but are not limited to: increased volatility or deterioration in the success rate of our exploration programs or in our ability to maintain production rates and replace reserves; reduced customer demand for our products due to environmental, regulatory, technological or other reasons; adverse foreign exchange movements; political and regulatory instability in the markets where we do business; natural hazards impacting our operations; any other deterioration in our business, markets or prospects; any failure to obtain necessary regulatory approvals; any inability to service or refinance our outstanding debt or to accuse debt markets at acceptable prices; and adverse developments in the U.S. or global capital markets, credit markets or economies in general. For further discussion of factors that could cause one or more of these future events or results not to occur as implied by any forward-looking statement, see "Risk Factors" in our most recent Annual Report on Form 10-K filed with the U.S. Securities and Exchange Commission (SEC) and any subsequent Quarterly Report on Form 10-Q or Current Report on Form 8-K that we file, available from the SEC's website and from
- Non-GAAP Financial Measures This presentation refers to certain forward looking non-GAAP measures such as future "Free Cash Flow" and future "EBITDA". Definitions of these measures are included in the appendix.

Kelly Whitley VP, Investor Relations & Communications 281-675-9107 kelly\_whitley@murphyoilcorp.com

GULF OUEST Bryan Arciero Sr. Investor Relations Advisor 281-675-9339 bryan arciero@murphyoilcorp.com

Megan Larson Sr. Investor Relations Analyst 281-675-9470 megan larson@murphyoilcorp.com



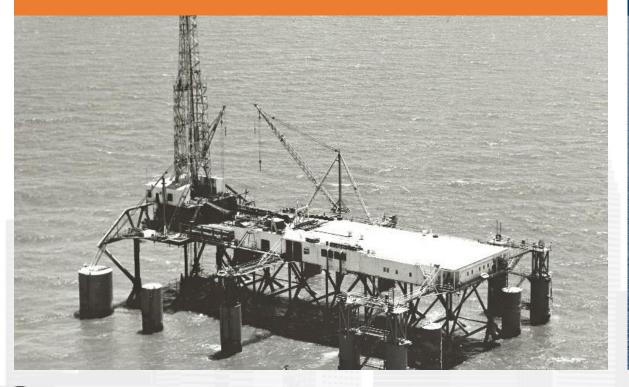
#### Agenda



#### **Murphy Exploration & Production Company**

Original Investors in Offshore Drilling in Early 1950s

#### Over 60 Years of Offshore Operations



GULF

Strong Offshore Presence

## Renewing Commitment to the Gulf of Mexico





© Deepwater Executive Summit and Gulf Quest LLC

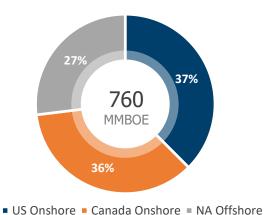
### Murphy at a Glance

- Founded by Charles H. Murphy in 1944, IPO 1956
- Original Investor in Doc Laborde's "Mr. Charlie" First Mobile Offshore Drilling Unit: ODECO Legacy
- Production Portfolio Balances Strong Offshore Cashflow with Onshore Flexibility & Growth
- History Of Delivering Safe Operations in the Americas, Africa, Middle East, and Asia

Strong Offshore and Onshore Execution Ability

Active Offshore Exploration Program





4Q 2019 Production Guidance\*\*



S Onshore Canada Onshore NA Offshore

GULF QUEST

\* Based on internal estimates as of January 1, 2019 using year-end SEC pricing. Includes MP GOM (excluding non-controlling interest) and LLOG asset acquisitions and Malaysia divestiture, and excludes Brunei (asset held for sale). \*\* Production figures exclude noncontrolling interest of MP GOM.



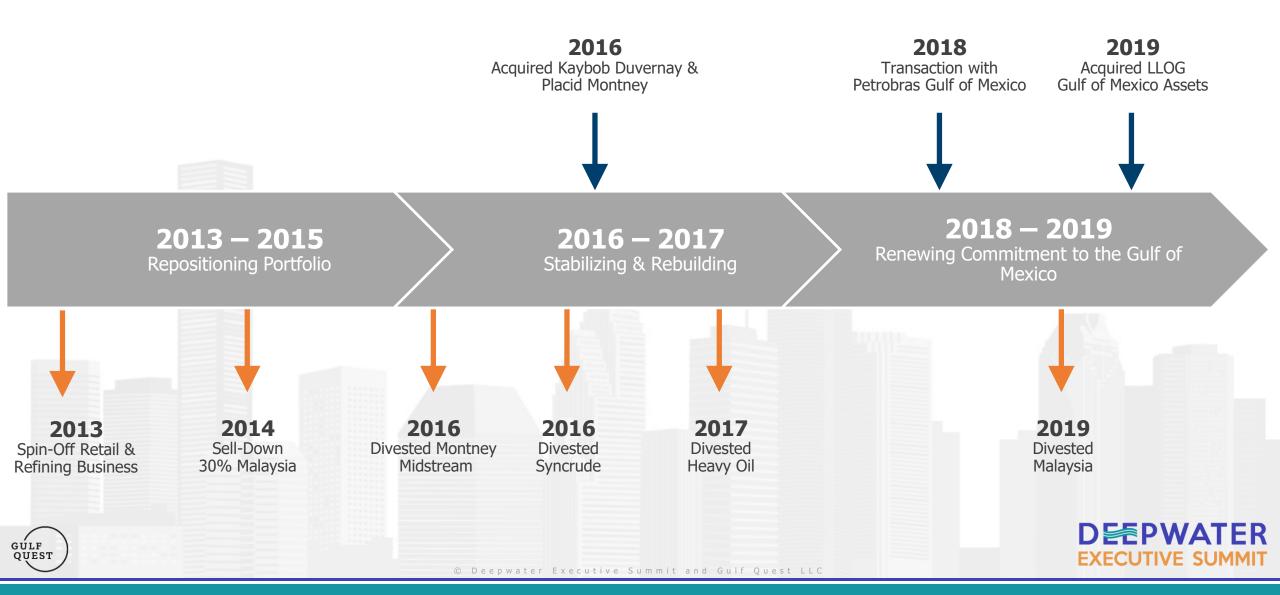
#### **Our Values and Offshore HSE Focus Areas**



Contractor Safety Management	Increased D&C Activity	Alignment & Standardization	
Field Focused Initiatives	Compliance	Business Continuity with Expansion	
Data & Reporting Improvements	Training & Competency	Industry Involvement	
<b>Do Right Always</b> • Respect People, Safety, Environment &	Think Beyond Possible • Offer Solutions	Stay With It • Show Resilience	
<ul><li>The Law</li><li>Follow Through on Commitments</li><li>Make it Better</li></ul>	<ul> <li>Step Up &amp; Lead</li> <li>Don't Settle for "Good Enough"</li> <li>Embrace New Opportunities</li> </ul>	<ul> <li>Lean Into Challenges</li> <li>Support Each Other</li> <li>Consider the Implications</li> </ul>	
Share Openly & Accurately		DEEPWATER EXECUTIVE SUMMIT	

© Deepwater Executive Summit and Gulf Quest LLC

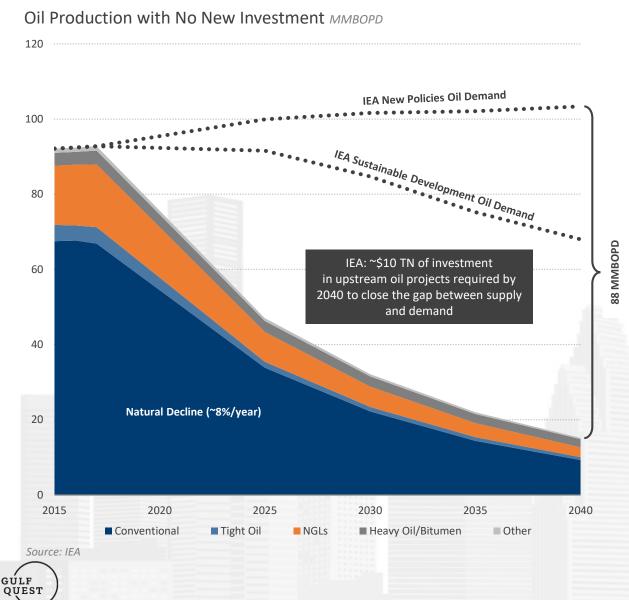
#### Refocusing the Company on Western Hemisphere

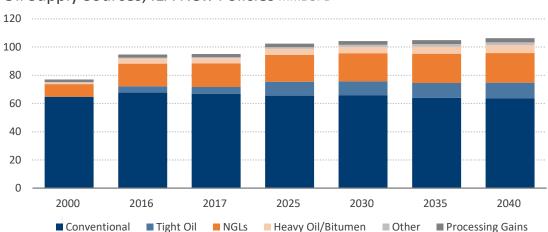


### Murphy is Investing in Deepwater Now

- Compelling Long Term Conventional Oil Demand Story
- Deliver Value and Free Cash Flow
- Efficiency Gains and Low Cost Structure
- Other E&P's are Exiting Offshore Space
- Game Changing New Technologies
- Murphy Strength is Deepwater Execution

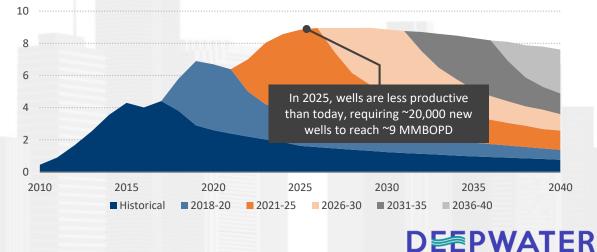
#### Global Demand for Conventional and Offshore Oil





Oil Supply Sources, IEA New Policies MMBOPD

U.S. Tight Oil Production in IEA New Policies MMBOPD IEA Forecasts U.S. Tight Oil to Peak in 2025-2030



**EXECUTIVE SUMMIT** 

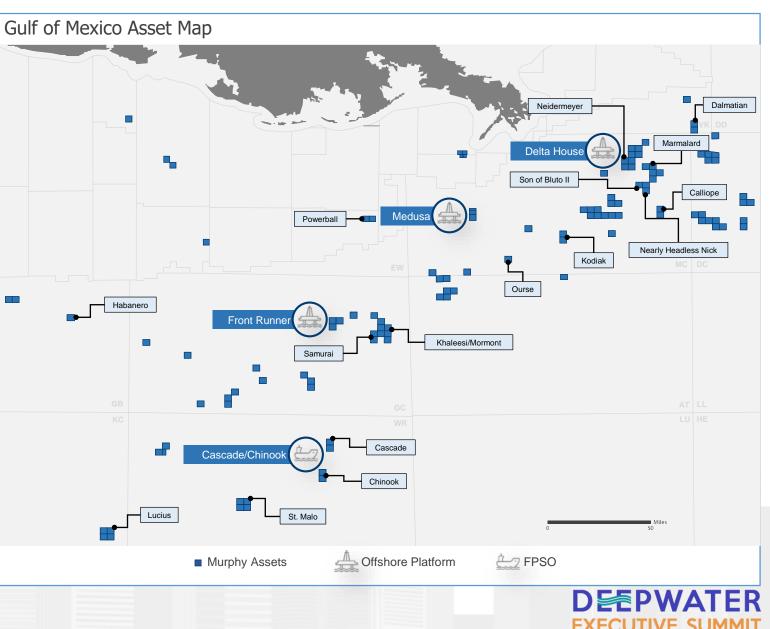
© Deepwater Executive Summit and Gulf Quest LLC

### Revitalizing our Gulf of Mexico Business

- Growth from 17 to 85 MBOED\*
- Top 5 Gulf of Mexico Operator by Operated Net Production
- Licensed 933 Blocks of WAz Seismic Data
- Synergies from Acquisitions
- EBITDA Over \$30 / BOE
- Multiple Sanctioned IRR > 100%
   Projects in the Pipeline
- Long Runway for Additional Development Projects

GULF

OUEST



\* Net Production figures exclude noncontrolling MPGOM interest.

#### 2019-2020 GoM Field Development Activities

GULF QUEST

Murphy Operated Activity	Description	MUR Sanction	First Oil (LRP2020)
Marmalard MC 255 #2	Subsea Workover Repair	Yes	3Q 2019
Medusa A-6 Workover	Up-hole Recomplete	Yes	3Q 2019
Dalmatian DC 4 #2	Tie-In Completed Well	Yes	4Q 2019
Nearly Headless Nick	Primary Completion & Tie In	Yes	4Q 2019
Front Runner A-4 ST02	Sidetrack & Complete	Yes	1Q 2020
Chinook-5	Subsea Workover Repair	Yes	1Q 2020
Cascade-4	Subsea Workover Repair	Yes	1Q 2020
Front Runner A-1 ST03	Sidetrack & Complete	Yes	2Q 2020
Front Runner A-3 ST02	Sidetrack & Complete	Yes	3Q 2020
Calliope	Subsea Tie-In	Yes	3Q 2020
Son of Bluto II #3	New Drill, Complete, Tie-In	No	ТВА
Dalmatian DC 134 #3	New Drill, Complete, Tie In	No	ТВА
Ourse	Primary Completion, Tie-In	No	ТВА
Khaleesi – Mormont – Samurai	Multiwell Subsea Development with FPS "Kings Quay"	Yes	2022

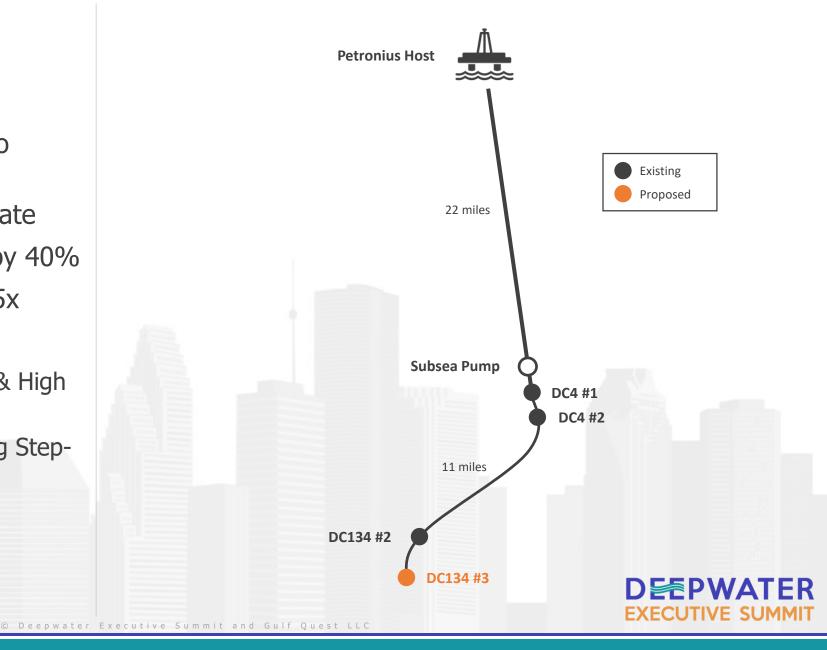


#### Game Changer: Dalmatian Multiphase Subsea Pump

- Installed in 5830ft Water Depth
- 22 Months from Contract Award to Startup
- 95%+ Operational Reliability to Date
- Increased Recoverable Reserves by 40%
- Increased Production Rates by 2.5x
- High-Voltage Motor Design

GULF OUEST

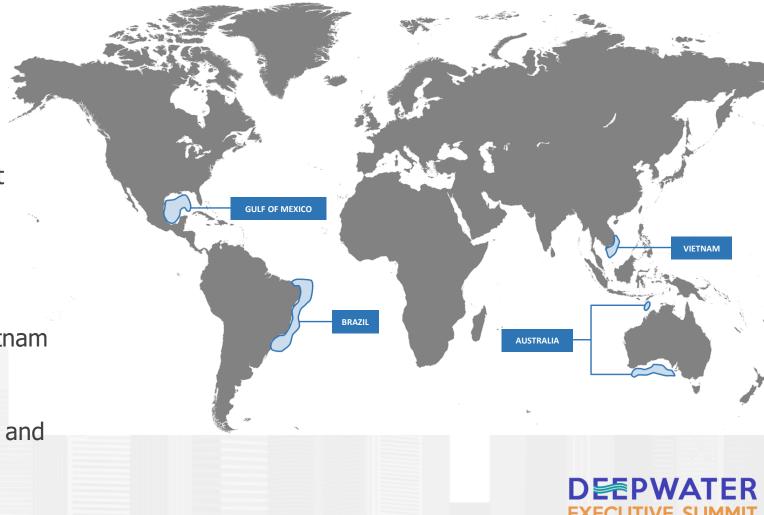
- Eliminates Subsea Transformers & High Voltage Connectors
- Game Changer for Marginal, Long Step-Out Tie-Backs



#### **Exploration Strategy**

- Deepwater Focused
  - Four primary exploration areas
  - 3 to 5 exploration wells per year
  - ~\$100 MM/year
- Reduced Risk
  - Proven oil provinces
  - Targeting appropriate working interest
  - Leveraging strategic partnerships
- Strategic Themes
  - Consistent US Gulf of Mexico program
  - Field extension and exploration in Vietnam
  - Company-making potential from Brazil and Mexico
  - Targeting < \$12/BBL full-cycle finding and development cost

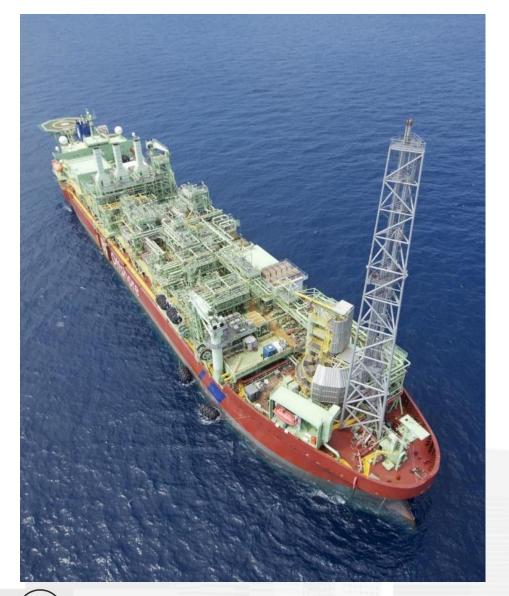
#### **Exploration Focus Areas**



© Deepwater Executive Summit and Gulf Quest LL(



#### Take Aways



- Conventional and Offshore Oil & Gas Remain Core of the Future Energy Mix
- Murphy Repositioned as a Gulf Coast-Based Operator via Recent Acquisitions
- Offshore Delivers High Margins and High Rates of Return
- Murphy is More Active than Ever in Offshore Exploration, Development, and Production

